TEST 07RC

PART 5

Directions: A word or phrase is missing in each of the sentences below. Four answer choices are given below each sentence. Select the best answer to complete the sentence. Then mark the letter (A), (B), (C), or (D) on your answer sheet.

101	Some way and the standard of t	
101.	Some employees believe that their projects do not need to be assessed, we should always evaluate and question project outcomes. (A) which	105. In order to be onto the Executive MBA program, candidates must have at least two years' work experience at an executive level. (A) admission
	(B) but	(B) admit
122	(C) neither	(C) admitting
	(D) or the delay and the constant	(D) admitted
102.	The main purpose of the workshop is for new employees in different departments of the company to get to know (A) each	106. Our customers value our customer service more than that offered by our competitors. (A) highly
	(B) the other	(B) higher
	(C) another	112. We hold meeting (D) ure that
ninaen	(D) each other	(D) highest
i sebi	(b) each other	betaniboon on the
103.	We offer outsourcing solutions to streamline your company's operations. (A) innovate (B) innovative (C) innovation (D) innovating	in the R&D Department 2010. (A) since (B) from (C) even
104.	Most of the presentations overran, but	108. We plan to focus on emerging markets which have a need for water.
	Ms. Wismer finished early.	about the state of the
	(A) her (A)	(A) resultant
	(B) she	(b) plained
	(C) herself	(C) periodic
	(D) hers	(D) growing— has been seed and will
	Que proposata met the client's full	pe dealt with shortly

			As no pool cars were available, the
		115.	As no pool the express train to
109.	The company's standard employment	Mary Park	sales team
	agreements require employees to give	A Contract	the conference.
	three months' if they wish to		(A) drove
	terminate the agreement.		(B) took
	(A) reference		(C) went (D) spent
	(B) quality		
	(C) notice		
	(D) recruitment	116.	annally will
	4.4		certain eligibility in order to
110.	The consultant found that		receive a bank loan.
	interdepartmental communication within		(A) successes
	the company was poor.		(B) requirements
	(A) except		(C) credits
D 14	(B) exception		(D) roles
	(C) exceptional		
	(D) exceptionally	447	The discounted gym membership
	n solm Let (2)	117.	staff includes unlimited
111.	I am interested in the salary, but		entry and complimentary towels on each
	also in the job itself.	•	visit.
20.86.15	(A) both culsy reproduce 100 .001	H 1 8 120	(A) condition
Cold Terror	(B) as well as		(B) requirement
Ac no.	(C) either		
	(D) not only		(C) fee (D) allowance
	nation (54)		(D) allowance
112.	that		auscanded in increasing
	all aspects of the project are properly	118.	We have succeeded in increasing
	coordinated.		in our factories by 8% in order to
	(A) fraguent		meet rising demand for our products.
nager	(B) frequency		(A) produce
	(C) frequented		(B) output
	(D) frequently		(C) sales
	pave (3)		(D) packaging
113.	an discounted		ondted in
113.	items purchased during sale periods.	119.	Ms. Jacobs and Mr. Vallon celebrated
	Table 1	tool on	promotions by buying dinner for
RITARIE	(A) profits		the whole team.
	(B) figures		
	(C) refunds		(A) they
	(D) savings		(B) them
_	Site and Si		(C) their
114.	Your application the Marketing		(D) theirs
	Department has been received and will		
	be dealt with shortly.		
	(A) of		
	(B) to		
	(C) at		
	(D) by		

high at the moment due to the company's outstanding successes last year and the accompanying staff bonuses. (A) between (B) beside (C) beneath (D) among	Management system made available to all employees when they begin working at the company. (A) is (B) will be (C) was (D) has been
121. Please arrive on time so that we can	27. It is better for us to the roles and
begin the meeting at 10:00 A.M.	responsibilities of those working in this
(A) soon	department.
(B) promptly	(A) clarification ArisdmuM (val)
(C) presently	(B) clarified
(D) sometime	(C) clarifying
	(D) clarify ATTIMETER M 1600
122. I'd like to the main conference	(2) siamy
1 % with the transfer of the transfer of a contract of the con	28. After the first round of interviews for the
function isn't working.	graduate scheme, 100 candidates were
(A) reserve	from the recruitment process.
(B) reserved	(A) eliminated
(C) reserving	(B) disappointed
(D) reservation	(C) fired
.noi	(D) organized sail bluow upy farily
123 sales are currently below our	
expectations, we are seminary	29. The marketing plan for the following
situation will improve in the next quarter.	year was received by the
(A) Although	directors. (A) enthusiastic
(B) However	(B) enthusiasm
(C) Despite	(C) enthusiast
(D) Whether	(D) enthusiastically
124. At the beginning of the meeting, Ms.	vous performance oues the act were
Torres gave an on progress with	130. Our research suggests that our
the restructuring plans.	competitors are seen as charging more
(A) updating	prices than we do.
(B) update	(A) consumable
(C) updated	(B) reasonable
(D) updates	(C) valuable
ecurse.	(D) paying
125. Our proposals metthe client's full	
agreement.	
(A) before	
(B) by	
(C) with	
(D) to	

PART 6

Directions: Read the texts that follow. A word, phrase, or sentence is missing in parts of each text. Select the best are text. Four answer choices for each question are given below the text. Select the best answer to complete the text. Then mark the letter (A), (B), (C), or (D) on your answer sheet.

Questions 131-133 refer to the following notice.

	Application of the second		Company of the Control of the Contro	aka da 1900-ka ka da katalan arab kalandaran da katalan katalan katalan katalan katalan katalan katalan katala Barata	Charles and the Control of the Contr
Hancock Inc.	tal di Produktion de la Santa de la Sa	Andrews with PROFESTAL ASSAULT BANK (Bellemon)			150
Hancock Towers	al a we lad	121.			
CBD Belapur		M A M			
Navi Mumbai	tree though				
May Mullipal					
August 18					
Dear Ms. Timms,					
It is my pleasure t	a inform you that	we would like to offer you	u the position	on of Project Mana	iger
at Honorak Inc. C	o iriionni you triat	give me a call anytime _	busir	ness hours to conf	irm
at Haricock Inc. C	ould you please	give me a call anything _	(A) when		
econtrect process.	est mon		B) into		
1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	estanguio (A).	•		B reserved	
The section	behrugasab (B)	•	(C) during		
Hart Joy	harif ())	*	D) while	D reservation	
that you would like	e to accept the p	oosition.			
	The said of the sa	Winds and walked	viin https://		
As discussed at in	nterview, as a nev	w employee you will rece	eive a	contract for the	first
	Vear 'was 'eo		132. (A) I		-
12 12 45	directors			frequent	
	(A) ordinalastic				
				duration	
W. C. B. C. S. 1985	measurine (8)		(D)	temporary	
	(O) enthusiast				
six months of your	r employment wi	th us. After this time, a	decision w	rill be made, base	d on
your performance	over the six-mor	nth period, as to whether	ryo	u as a permanent	4.55
and caupper	Our resulting	IACA) employ	The state of the s	
seen as charging re-	ens arctiteomo.		3) to employ	v por invide a r	
of ew ne	di gaong				
	(A) consumable		c) employin	ig	
mambas of stoff	eldsnozbar (8)	(L)) employe	a	
member of staff.	slogulsy 10				
Market Company				selend (g.	
I look forward to he	earing from you i	n due course.			
				PET ATTRIODORS	
Kind regards,				Imama La	
Jessica Raj					
Human Resources	Officer				
Hullian Resources	Omoei				

Growing Your Business Through Sales	
By Ralph O'Hanlon	
Oaks for all d	
Your start-up company is in its early days, and your clied own personal contacts. Now, you want to grow the salesperson. You may think that the salesperson you manage a sales plan for your business. However, you	the company by hiring your first ou hire will adequately create and
	(C) wrongly
	(D) wrongs
(C) will be installing	(C) yet
make for a great manager, and the most property of the turn of the people of the people of the turn of the people of the turn of the people	(D) Materialization
	les your sales strategy before you
As a small business owner, it is your responsibility to p	oprocisely what Of
As a small business owner, it is your responsibility to hire your first salespeople. If you do this, you will know	136. (A) model
se of the problem was	uso edi .viele (B) role
heliuss) brisilation of Payde (A) filing system is no	(C) position
stell The installation of Plantes upos a 182.	(D) type
(7)	
salespeople you need to help you realize your strate what is expected of them. Just as you plan every oth must you plan your sales strategy if you want your cor	egy, and the salespeople will know ner aspect of your business, so too mpany to fulfill its full potential.
	ou s sincorely.

Verenies 2	Growing Your Business Through
Toronda Borodriviii	
9 Hexton Avenue	By Ralph O'Hanlon
Detroit, MI 48220	
September 9	Your start-up company is in its early
Mary to street to reference the needing? I have better that	own personal contacts Nove
Dear Ms. Boroshvili,	
Thank you for your telephone call of September 5 re	porting an item on your credit card
Thank you for your telephone call of September 3 to statement that had been charged twice. We contacted	ed the merchant in question and this
statement that had been charged twice. We contact	
error has been rectified.	
137. (A) to	
(B) because	
(C) yet	and project the street and street and street
(D) now	spells necessary for being a great car
to the more than the second to	dited to your account and will
The amount overcharged last month will now be cred	138. (A) appear
135, (4) (4)	(B) appeared
	(C) have appeared
	, ,
	(D) had appeared
on your statement next month.	hed to the trace. As a small business owner, it is your
his, you whi know prepare, and	hire your first salespeople of you do f
We would like to take this opportunity to apologize for	or the inconvenience that this error has
caused you. Unfortunately, the cause of the problem	
The state of the s	39. (A) above
(D) type	(B) under
	(C) past and the made, based and
Judge your strategy, and the spiestage will answ	
from an error on the part of the merchant with whom	
not hesitate to contact us again in the future in the	A fine and the second of the s
credit card billing.	-
	The second secon
Yours sincerely,	
John Pasqua	
Fraud Investigation Dept.	
Bell Card	

	The lab rates to the laboration of the sections of
com: Caroline Butchercobus	
From: Caroline Butcher <cbutcher@gcentral.g< td=""><td>OVA</td></cbutcher@gcentral.g<>	OVA
	Section for Books Online
Subject: Computer maintenance	SITE TOWN BY
Date: January 18	Vertual bookstores are popoing up as over
Dear all,	
Dear and Carl Atranato (Q)	
The IT Department new operating system 140. (A) to install	The last of the same and the sa
140. (A) to install	ms on all computers from 5 P.M. on Friday
(R) motell	in on Friday,
(C) were installed	13 Self pi mode et usus
(D) will be installing	As customers are more likely to shop in the Fi
Ampiero regignerario (-) will be installing	A COMPANY TO MAKE THE COMPANY
March 12. We expect to complete the installation Sunday, March 14.	Programmer was a large state of the control of
Sunday, March 14.	on process on all terminals by midday on
and the second or member of customers	
In order to assist us with this, we ask all staff to	turn off their terminals by 4:45 P.M. on
Filday, March 12. Company laptops may still be	used after this time, but we ask that these
also are switched off you leave for the we	eekend on March 12.
141. (A) since	victeorer (R)
(B) before	actic. Also interriges tokensia a meeting with
(C) however	 I will be bage nert enough on Tuesday and — "virsoonselsoo" (II)
(D) whenever	1 v. Dhoratudi se nesenci k. s.
Laptops must be left in the office that weekend s	so that they too can be upgraded by IT
staff. The installation of the new operating syster	n is not to cause loss of or damage
	142. (A) suggested
•	(B) asked
	(C) expected
	(D) required
to existing files, but nevertheless we recom-	mend that you back up all your files
beforehand. In any case, all files should ordinaril	y be saved on the central server, and not
on individual	
computer drives.	
Doct rogards	
Best regards,	
Caroline Butcher	
Head, IT Support	

	6. Julius 84 would but of loss 84.01, suppassed
Chamina for Daylor Online	p le prior Caroline Guifones e principal du mai de contra de contr
Shopping for Books Online	of virtual
Virtual bookstores are popping up all over the I	Internet. One of the greatest
Virtual bookstores are popping up an even	(B) advantages
Supplies to the supplies of th	(C) allowances
Dep 1/a Second	(D) interests
	ment Department new view
bookstores is that they can carry a vast selection	
	2714
is customers are more likely to shop in the place	es where they can find they are seeking, the
No Management	(B) whatever
	(C) however
ation process on all terminals by madday on	March 12 WV St days (D) some (D) some
ailability of such allows the virtual bookstore to	satisfy a greater number of customers.
analyzing data on purchases, software	programs can identify a buyer's taste and can the
145. (A) previous	
(B) necessary	
(0) ((arcled (8)
(C) future (D) contemporary	(C, rowever
	19venerky (G)
est products for their future consideration the	at bear a close to those already purchased by the

(C) expected

Questions 146-148 refer to the following e-mail.

Mark Lund	I st and mant the let	A STATE OF THE PARTY OF THE PAR
To: Mark Lund From: Kyle Stewart		All Market Market and Support
Date: June 12		and the second
Subject: Plant visit		
500,000		u0 of who has an
Dear Mark,		Questions 149-151 lefer to the
i just got back from the semiconducto	or plant my tour of the ne	and the second second
Tigor 9	146. (A) Follow	w addition, I will give you a more
ett it is ent clean society		for An emproyees
(0) is well be really in two year		Date blesch 10
	(D) Followed	
treet were brought to the attention	ding the new office on Kippel St	The following teaues' regen
experiencing some problems due particle air filtering system	from bathrooms into the R&D	should change the new micro-
particle air filtering system 147. (A) recent (B) rough (C) frequence (D) immediately	ntly nly M ext disk restrained and a uently ediately	Facilities Management ships to be added to start should see an an added to start should see a specific the specific the start should see a specific the specific the specific the specific the
147. (A) recent (B) rough (C) frequence (D) immediately and general and genera	ntly nly M et div receive defects. Also, let	's try to schedule a meeting with
147. (A) recent (B) rough (C) frequency (D) immediately and general the R&D and manufacturing departments of the R&D and manufacturing ideas for the R&D and manufacturing ide	ntly nently ediately greatly reduce defects. Also, let eartments next week. I will be be or costs and improving e	's try to schedule a meeting with ack in the office on Tuesday and
This will increase air quality and go will have some additional ideas for the R&D and manufacturing departments of the	artly preatly reduce defects. Also, let artments next week. I will be been costs and improving each decreasing	's try to schedule a meeting with ack in the office on Tuesday and
This will increase air quality and go will have some additional ideas for the R&D and manufacturing departments of the	artments next week. I will be been costs and improving each of excluding and decreasing	is try to schedule a meeting with ack in the office on Tuesday and
This will increase air quality and go will have some additional ideas for the R&D and manufacturing departments of the R&D and manufacturing departments (B) rough (C) frequency (D) immediately and go the R&D and manufacturing departments (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C	ntly nently ediately greatly reduce defects. Also, let artments next week. I will be be or costs and improving e a) excluding b) decreasing c) eliminating c) postponing	is try to schedule a meeting with ack in the office on Tuesday and
This will increase air quality and go will have some additional ideas for 148. (A)	ntly neediately greatly reduce defects. Also, let artments next week. I will be be or costs and improving e a) excluding b) decreasing c) eliminating c) postponing	's try to schedule a meeting with ack in the office on Tuesday and
This will increase air quality and go will have some additional ideas for the R&D and manufacturing departments of the R&D and manufacturing departments (B) rough (C) frequency (D) immediately and go the R&D and manufacturing departments (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C	ntly nently ediately greatly reduce defects. Also, let artments next week. I will be be or costs and improving e a) excluding b) decreasing c) eliminating c) postponing	's try to schedule a meeting with ack in the office on Tuesday and

PART 7

Directions: In this part you will read a selection of texts, such as magazine and newspaper articles, e-mails, and instant messages. Each text or set of texts is followed by several questions. Select the best answer for each question and mark the letter (A), (B), (C), or (D) on your answer sheet.

Questions 149-151 refer to the following memo.

To: All employees From: Richard Park Date: March 10

The following issues¹ regarding the new office on Kippel Street were brought to the attention of Facilities Management at the recent Staff Liaison Committee Meeting:

- 1. Lack² of space for meetings since the removal of Meeting Room 2
- 2. Unpleasant odor coming from bathrooms into the R&D department

Facilities Management, after consultation with the Managing Director, recommends the following measures to address these issues:

- 1. Staff should arrange meetings at company headquarters rather than in Kippel Street when the Kippel Street meeting room is unavailable. Also, employees based in Kippel Street should refrain³ from block-booking the meeting room for whole days⁴, and should insure that they cancel bookings that are no longer needed.
- 2. We have complained to our cleaning firm about the standard of cleaning in the Kippel Street bathrooms. We also intend to erect a screen to physically separate the bathrooms from the main office. We expect to have this in place within the next two weeks. Additionally, in order to facilitate better communication between the Kippel Street office and our contractors, we have appointed Frank Jones, R&D Manager, as Office Manager. Frank will be monitoring⁵ the condition of the bathrooms and will report any ongoing problems to the cleaning company as a matter of urgency.

- 149. What is the purpose of the memo?
 - (A) To request employees' opinions
 - (B) To cancel a room booking
 - (C) To announce a meeting
 - (D) To deal with problems at an office
- What is indicated about the meeting 150. room?
 - (A) It is sometimes unavailable all day.
 - (B) It often has a bad smell.
 - (C) It is not clean enough.
 - (D) It will be ready in two weeks.

- 151. What will Frank Jones do?
 - (A) Build a screen

would blue to appropriate about for the problems with your order

- (B) Move to another department
- (C) Hold regular meetings
- (D) Oversee the work of another firm

What is the purpose of the letter? (8) To give feedback on a product (D) To respond to a complaint

Menish Bhundla

Questions 152-154 refer to the following letter.

September 14

Sebastian Keita

MKC Partners

Bruche Street

Nairobi, Kenya

Dear Mr Keita,

Thank you very much for your letter of September 6 detailing the issues with your new air conditioning units¹, which were installed at your premises² on September 2. We are very sorry to hear about the problems you have experienced with your order. Your feedback is extremely important to us.

I have personally investigated this matter and our technicians have informed me that the problem is likely to relate to a faulty thermostat in one of the units. I have also discussed your comments regarding the poor³ service you received with our local installation partner, Nairobi Air Con. Nairobi Air Con have asked me to pass on their sincere apologies to you. An installation technician from that company will visit your offices on September 20 to replace the thermostat at no extra cost. Please could you contact Nairobi Air Con if this date is not convenient to arrange a more suitable time.

I would like to apologize once again for the problems with your order. Please feel free to contact me at any time if you encounter any further problems.

Kind regards,

Manish Bhundia

VP, Air Conditioning Division

- **152.** What is the purpose of the letter?
 - (A) To place an order
 - (B) To give feedback on a product
 - (C) To book a flight
 - (D) To respond to a complaint
- 153. What is suggested about Nairobi Air Con?
 - (A) They received an item.
 - (B) They damaged a product.
 - (C) They failed to satisfy a customer.
 - (D) They contacted a customer.

- 154. When will an employee likely visit?
 - (A) On September 2
 - (B) On September 6
 - (C) On September 14
 - (D) On September 20

ATTENTION CLASSIC CAR ENTHUSIASTS1

The Warburton Classic Car Club will be holding its 37th Annual Car Show on Saturday June 13 and Sunday June 14 from 9 a.m. to 6 p.m. at the Pala Mesa Fairgrounds. Admission² is \$5. Children under 12 will be admitted free of charge.

First, second, and third prizes will be offered in each class (1920s-1970s), including Best in Show. Over 20 trophies will be awarded.

A flea market with antiques, collectibles car parts, and second-hand items will be open all weekend and the Warburton Youth Orchestra will perform at 3 p.m. on Sunday.

application that allows you to track your shipment while you are on the move. The epplication

Baverslock Shipping very rarely loses a package. However, there are times when, due to

stable for most popular platforms and can be downloaded from app stores in the usual

For further information, visit our website at www.WarburtonCiassicCars.com.

- Who will be most interested in this 155. event?
 - (A) Children under 12
 - (B) Young musicians
 - (C) Owners of old cars
 - ed site at www.baverstockshipping com and click on 'Track'. Then, enter the unique (D) Antique dealers shipment number that you received when your order was processed. We also have a mobile
- What do you need to do to enter the 156. show?
 - (A) Own a classic car
 - (B) Visit the website
 - (C) Shop at the flea market

What happens if my package is lost?

(D) Pay an admission fee

Baverstock Shipping Co. FAQS1 A TO MOTHETTA

- How can I find my local Baverstock Shipping representative? Baverstock Shipping has an extensive network of local branches throughout Asia, Europe, the Middle East, and North America. We also have more than 400 branches2 in South America operated by our partner, Baverstock Transportes. You can find your nearest store using our on-line store finder at www.baverstockshipping.com/storefinder. Alternatively, you may call our international customer information hotline at 1-800-555-3434. At all our stores, you will find friendly and knowledgeable staff, as well as a range of items for all your shipping needs, such as packaging solutions, wrapping, and labels.

Does Baverstock Shipping offer package collection?

Yes, Baverstock Shipping will pick up packages from business or residential addresses in most locations. To check your location, please visit our on-line address checker at www.baverstockshipping.com/addresscheck. The address checker can also tell you the operating hours of your local pick-up service. Same day collections are available at most city locations, except in South America, and 24-hour pick up is available from most branches (A) Children yoder 12 may an in Asia.

- How can I track³ my shipment?

Baverstock Shipping has an industry-leading shipment tracking system which allows you to monitor your shipment at every stage of the process. To track your shipment, simply log onto our Web site at www.baverstockshipping.com and click on 'Track'. Then, enter the unique shipment number that you received when your order was processed. We also have a mobile application that allows you to track your shipment while you are on the move. The application is available for most popular platforms and can be downloaded from app stores in the usual way, free of charge.

_ - What happens if my package is lost?

Baverstock Shipping very rarely loses a package. However, there are times when, due to circumstances beyond our control, a shipment goes astray. If you believe for any reason that your shipment has gone missing, please contact our customer service department immediately at 1-800-555-3929. You can rest assured that our operators will do everything possible to locate your package. In the event that the item has been lost, you will benefit from Baverstock Shipping's free insurance on all shipped items.

- For whom is the information most

 160. How can shipments be monitored?
 - (A) Customers
 - (B) New recruits
 - (C) Store managers
 - (D) Delivery staff
- 158. What is mentioned about branches in South America?
 - (A) They are run by an associate company. (C) An e-mail should be sent.
 - (B) They are newly opened. (D) Insurance should be paid.
 - (C) They have a same day collection was associated by the same day collection was as a same day collection with the same day collection was as a same day collection with the same day collection was as a same day collection was as a same day collection was a same day collection with the same day collection was a same day collection was a same day collection was a same day service.
 - (D) They offer 24-hour pick up. I at all 1977 and 3d may not use property form week the booked a large table at Renfrey House on Charleston Avenue for 1 P Militar
- 159. The word "unique" in paragraph 3, and all all and the covered square squar line 3, is closest in meaning to
 - (A) unusual
 - (B) individual
 - (C) electronic
 - (D) exceptional

- - (A) By visiting a Web site
 - (B) By purchasing an application
 - (C) By visiting a store
 - (D) By making a telephone call
- 161. What should be done first if a package is lost?
 - (A) The Web site should be checked.
 - (B) A telephone call should be made.

Questions 162-163 refer to the following e-mail.

From: Charlotte Peterson

To: Marketing Department (1) (1) Subject: Thank you

Date: April 21 and bloods deplay with

Dear all, bloods of a del/v od (A)

I'd like to thank you all for the efforts¹ you made in the run-up² to the company anniversary celebration³ last week. I am aware that you all worked late on a number of days to insure that the anniversary would be a success, as it most certainly was.

In order to reward you for your contribution, I'd like to invite you all to a lunch with me next week. I've booked a large table at Renfrew House on Charleston Avenue for 1 P.M. on Tuesday. I hope to see you all there. In the meantime, I'd be grateful if you could let my assistant, Paul, know whether or not you can attend so that we can make sure the table size is suitable.

Best wishes,
Charlotte Peterson
President and CEO

- 162. What does the e-mail indicate about marketing department staff?
 - (A) They organized a special occasion.
 - (B) They entered a sports event.
 - (C) The celebrated a staff member's retirement.
- (D) They contributed to a charity collection.

- 163. What will happen next Tuesday?
 - (A) An assistant will be hired.
 - (B) An interview will take place.
 - (C) A company anniversary celebration will be held.
 - (D) A meal will be served.

Join the Bar Association Student Chapter!

Are you interested in a career² in law? Do you want to improve your job hunting chances? If so, consider joining the Bar Association Student Chapter. There are so many reasons to join, including: Membership³ will look great on your resume, allowing you to secure that interview!

- Our members-only Web site contains hundreds of jobs listings, including internships and training
- Our monthly newsletter will help you keep up to date4 with issues and developments in the legal field,
- Membership gives you access⁵ to member information. This enables⁶ you to contact people working in your field of interest about possible job opportunities.
- As a member, you will be eligible to attend our regular conferences and events, at state, regional, and national level. Here you can build a network of contacts, and learn about the latest developments in the

Why not join now in time for our upcoming seminar: Transnational Copyright and You, April 16, Miller Center, New York, NY. Plus, join up now and get free Gold Membership of the Bar Association Web site, giving you unlimited e-mail to Bar Association members for three months*.

Call us now on 555-459-4811 to sign up today, and take a step toward your future in the legal profession.

*Gold Membership fee of \$10/month payable after expiry of three-month period. Member has the right to downgrade to Silver Membership after this time.

- - (A) To announce a student event
 - (B) To call for job applications
 - (C) To advertise a conference
 - (D) To promote membership
- 164. Why was this information written? beaclone are 166. What is NOT offered to members?
 - (A) Member contact details
 - (B) Conference speaker eligibility
 - (C) Job vacancy announcements
 - (D) Regular information updates
 - 165. What is free for new members for a limited period only?
 - (A) Silver Membership
 - (B) Seminar attendance
 - (C) Limitless e-mail
 - (D) Job searching

join (V) tham gia ² career (N) sự nghiệp, nghề nghiệp

³ membership (N) (tư cách) thành viên

up to date (adj) có được thông tin mới nhất, được

⁵ access (N) quyền truy cập

⁶ enable (V) làm cho (ai) có thể (làm cái gì)

⁷ eligible (Adj) đủ điều kiện, đủ tư cách

Design Magazine

October 9th

We are delighted to invite you to our fifteenth annual² Design Magazine Exhibition³ and Conference⁴, to be held at the Belmont Plaza Center in Richmond, VA, February 10-13. This year's event will focus on digital innovations and the future of design, with a number of high-tech manufacturers exhibiting in the

Speakers at the conference will include leading figures from the world of digital and print media, as well as leading designers and academics. The following are already confirmed:

Anne Jefferies, Head of Design Operations, News Inc.

Rudy Salazar, CTO, Big Box Media

Professor[®] Augustin Bravo, University of Delaware, Institute of Design

Nancy Jones, Lead Designer, X-TC Digital

Exhibition and Conference attendees will also have the opportunity to participate in a training session. As usual, the training session aims to deliver practical guidance on how to improve working practices. This year, Ikon Software Corp. will be leading⁶ the session⁷ on how to better integrate⁸ the design, editorial and authoring processes through use of the latest9 software. The session will be designed to benefit both people new to this kind of software and more experienced users.

Above all, the Exhibition and Conference is a chance to network with your colleagues across the industry, to share ideas and best practice, and to make valuable new contacts. We hope that this year's event will build on the great successes of previous years, and we very much look forward to seeing you there.

Further information and registration materials are enclosed for your convenience. and any viviv

Best wishes. Marsha McDermott

Marsha McDermott, Sales and Marketing Director

Design Magazine

limited period only? (A) Silver Membership

To advertise a conference

(D) Job searching

¹ subscriber (N) người đăng ký, đặt mua dài hạn (báo, tạp chí, dịch vụ,...)

² annual (adj) hàng năm

³ exhibition (N) triển lãm

⁴ conference (N) hội nghi

⁵ professor (N) giáo sư, giảng viên

⁶ lead (V) dẫn dắt, hướng dẫn, điều khiên

⁷ session (N) buổi, phiên, đợt

⁸ integrate (V) kết hợp

⁹ latest (Adj) mới nhất, gần đây nhất

- 167. What is stated about the event?
 - (A) It will begin on February 15.
 - (B) It will be held at a university.
 - (C) It will be broadcast digitally.
 - (D) It is held every year.
- 168. Who most likely is Augustin Bravo?
 - (A) An event organizer
 - (B) A company representative
 - (C) An experienced printer
 - (D) A leading academic to must

- 169. According to the letter, what will Ikon Software Corp. do?
 - (A) Design a publication
 - (B) Show people how to use a product
 - (C) Produce a new software package
 - (D) Sell some items to authors
 - 170. What is NOT stated in the letter?
 - (A) Attendees can meet new people.
 - (B) Training will be provided.
 - (C) The event will be rescheduled.
 - (D) Documents are enclosed.

Questions 171-175 refer to the following advertisement and e-mail.

K Foods

K Foods is the largest importer¹ and distributor² of Korean, Japanese, and Chinese food products in the Mid West. Our company was founded over 20 years ago, and has since become the market leader, supplying fresh meats, vegetables, and processed products to stores and restaurants throughout the region. We have a delivery fleet of more than 200 refrigerated³ vehicles, and a central warehouse with a storage capacity of 155,000 square feet.

As we seek to expand our network of contented customers, we are currently offering reduced delivery charges of up to 10% for new customers purchasing a minimum of \$20,000 of produce per month.

For more information about purchasing from us, and for a product price list, please contact our customer account staff at customers@k-food-suppliers.com.

*terms and conditions apply

To: customers@k-food-suppliers.com

From: Betty Jeong <betty@littelseoul.com>

Subject: Korean food supplies

Date: December 9

Dear Sir/Madam.

I am in the process of opening a restaurant in Columbus, Ohio. As we will be specializing in Korean cuisine, we are looking for suppliers of Korean ingredients, primarily vegetables, meats, and alcoholic beverages. We expect to purchase somewhere within the region of \$5,000–\$10,000 of supplies per month. We are also aiming to expand our business by opening a number of other restaurants in surrounding areas over the coming years. We have been given an estimate⁴ by Arirang Wholesale, but we are unhappy with that company's delivery charges. They were unable to offer us a discount, even though we are a business with strong future growth potential. I'd be grateful if you could give me a call to discuss our requirements and to give me an estimate.

I look forward to hearing from you.

Regards,

Betty Jeong

- 171. What is NOT indicated about K 174. What can be inferred about Arirang
 - (A) It owns a number of restaurants.
 - (B) It delivers throughout the Mid West.
 - (C) It supplies chilled products.
 - (D) It gives discounts to new customers.
- 172. Why does Ms. Jeong write to K Foods?
 - (A) To explore the possibility of doing business with K Foods
 - (B) To give feedback about a supplier
 - (C) To alter a food order
 - (D) To apply for a position at K Foods
- What is indicated about Ms. Jeong? 173.
 - (A) She has experience in the restaurant trade.
 - (B) She is unhappy with her business partner.
 - (C) She will try to grow her business.
 - (D) She owns a food store.

- Wholesale?
 - (A) It is more successful than K Foods.
 - (B) It charges extra for shipping.
 - (C) It has a larger delivery network than K Foods.
 - (D) It was dissatisfied with Ms. Jeong.
 - 175. What most likely will Ms. Jeong receive from K Foods?
 - (A) A job offer modernatal learning
 - (B) A 10% reduction on delivery charges and and aman
 - (C) A price list

Ambug'in water i can only have two flee from the Lat above, could I possibly

(D) Product samples

Questions 176-180 refer to the following form and e-mail.

ELECTRONICS MONTHLY

Please send me 6 monthly issues¹ of Electronics Monthly, at the special introductory rate² of \$1 per issue. Thereafter, please send me 6 further issues at the regular price of \$9.99.

Customer Details
Name: Gerald Linthe

Address: 45 Nelson Street, Toronto, Canada

E-mail: glinthe@plusmail.com

Payment Information
Credit Card: Visa

Name on card: Mr. Gerald Linthe

Card number: 4567-1991-7652-1999

CVS: 948

Two complimentary items courtesy of Electronics Monthly:

ing a second	Item Code	Quantity
Halogen lamp	ac. Itade PRISP Inhappy with her ous	
Smartphone speaker dock	FG19P	wiend (0)
Electric coffee maker	FG23P	70 6 IB (U)
Universal cell phone charger	FG27P	1

Comments

Although I realize I can only have two free items from the list above, could I possibly purchase item FG23P and so receive this as well as the two other items I have selected?

To: Gerald Linthe

From: Patricia McCarthy

Subject: Electronics Monthly subscription

Thank you very much for subscribing to Electronics Monthly. You will be receiving your first discounted issue shortly.

business with K Fords

regret to inform you that one of the free items that you chose, FG19P, is not in stock1 at the moment. We will dispatch the item to you as soon as it is available. I am afraid that at present I am unable to inform when this will be. The other free item that you selected, FG27P, is available and will be sent to you

In response to your query regarding the possibility of purchasing an additional item, I am afraid that we are not able to sell any of the products on our free items list. I apologize for any disappointment that this may cause. I have no doubt that you would be able to source the item from a vendor who does sell such

Thank you again for your subscription.

Patricia McCarthy (1,291) and leave associated entirely and associated entirel Subscriptions Dept if enoted are unfolded to all employees before the principle and sale subscriptions. Monthly Magazines

- 176. Why did Mr. Linthe complete the form?
 - (A) To purchase two items
 - (B) To request a credit card refund
 - (C) To place a regular order
 - (D) To unsubscribe from a magazine
- 177. What is the total cost of Mr. Linthe's subscription?
 - (A) \$6
- studing on June 3. I'm certai 99.99 (B) compute
 - (C) \$65.94
 - wrote (D) \$119.88 allow mangong readons g questions outside of the works
- 178. What does Mr. Linthe indicate on the
- supplies (A) He ordered the wrong product by so of end bluck I agreed well a site energy mistake.
 - (B) He moved to a new address.
 - (C) He was overcharged on an order.
 - (D) He wants to buy an item.

- 179. Which item in the e-mail is not available at present?
 - (A) Halogen lamp
 - (B) Smartphone speaker dock
 - (C) Electric coffee maker
 - (D) Universal cell phone charger
- 180. What does Ms. McCarthy suggest that Mr. Linthe do?
 - (A) Choose a different item
 - (B) Await a full refund
 - (C) Find an alternative supplier
 - (D) Resubscribe to the magazine

Questions 181-185 refer to the following e-mails.

FROM: Ron Andrews<randrews@millsfinancecorp.com>

TO: Arthur Linebaugh<alinebaugh@initech.com>

SUBJECT: Workshop on Friday, June 3

Hi, Arthur!

I'm very happy that you have accepted our invitation¹ to hold a workshop² for us here at Mills Finance Corporation. We are looking forward to using your new software and believe that it will allow us to operate much more efficiently.

In our previous conversation, I informed you that only 100 employees would be attending the workshop. However, we will now have 300 employees attending the event. I hope this doesn't cause any problems for you.

If you are planning to have handouts for the participants, please e-mail the files to Dora Carver, my assistant. She can have them printed and distributed to all employees before the event. Her e-mail address is dcarver@millsfinancecorp.com.

Please don't hesitate to give me a call if you have any questions or concerns. I'm really looking forward to the event.

Sincerely,

Ron Andrews

FROM: Arthur Linebaugh<alinebaugh@initech.com>

TO: Ron Andrews<randrews@millsfinancecorp.com>

SUBJECT: Re: Workshop on Friday, June 3

Dear Mr. Andrews,

Thank you for contacting me. I'm also excited about the workshop on June 3. I'm certain that our computer software can significantly increase efficiency³ at your office.

Since so many people will be attending the event, I will bring another program with me which will allow us to speak face to face with anyone who might have any specific questions outside of the workshop presentation. I will also bring a colleague, Andy Simpson, to the event. He played a major role⁴ in the development of the software, and he can answer the most technical of questions.

As for handouts⁵, there are a few things I would like to distribute⁶ to your employees. I will send them to your assistant soon.

Thanks.

Arthur Linebaugh

¹ invitation (N) lời mời, thư mời, giấy mời

² hold a workshop: tổ chức một hội thảo

³ efficiency (N) sự hiệu quả

⁴ play a major role: đóng vai trò chính, quan trong

⁵ handout (N) tài liệu phân phát

⁶ distribute (V) phân phát, phân phối

- 181. What is the purpose of Mr. Andrews' e-mail?
 - (A) To notify employees of an event
 - (B) To explain a change in a company policy
 - (C) To introduce new computer software
 - (D) To confirm the details of a workshop
- 182. What is stated in Mr. Andrews' e-mail?
 - (A) More people will be present at the event.
- (B) The new software will be ordered next
 - (C) Invitations will be e-mailed to the employees.
 - (D) Copies of the policy will be handed out at the meeting.
 - 183. What will Mr. Linebaugh bring?
 - (A) A policy statement
 - (B) A business contract
 - (C) A video camera
 - (D) A computer program

- 184. Who is Andy Simpson?
 - (A) A software developer
 - (B) A negotiator
 - (C) An assistant
 - (D) A financial analyst
 - 185. What will Mr. Linebaugh do soon?
 - (A) Distribute new software
 - (B) Print copies of the handout
 - (C) Meet with a client
 - (D) E-mail files to Ms. Carver

Questions 186-190 refer to the following memo and e-mail.

To: Call-Center Team

From: Pete Smythe

Date: Aug. 3

Subject: New Policy

Here at Performance Sports, we have seen a significant increase in business over the past year; after all, the entire sporting-goods industry is growing. Along with this increase, the number of calls and e-mails we receive has increased as well. To improve our efficiency in dealing¹ with this increased call volume, we will be assigning² each member of our team to specific types of calls and e-mails.

Below is a list of all call-center employees and the types of calls and e-mails they will be assigned.

Joe Dooley	Customer Orders
Jake Powell	Catalog Requests
Arnie Baker	Customer Returns and Exchanges
Mary Goodman	Shipping and Delivery Issues

We believe that this will increase the efficiency of the call center and improve the quality of service we can offer our customers.

To: callcenter@performancesports.net

From: Fred Rockingham

Date: Aug. 10

Subject: Delivery Delay

I just found out that I will need to leave town tomorrow, August 11, on a business trip. I will not be returning until August 21. Yesterday, I placed an order with your company and, as I won't be here to receive it this week, I would like to have it shipped to me after I get back from my trip. Could you please delay shipping the item until August 22?

I apologize for the short notice, but I didn't know I would be required to leave town for business until this morning.

Please get in touch with me as soon as possible to let me know if you can delay the shipment. My cell phone number is 212-555-6661.

Yours sincerely,

Fred Rockingham

- What is the purpose of Mr. Smythe's memo?
 - (A) To make changes to shipping schedules
 - (B) To increase the number of orders
 - (C) To assign work to employees
 - (D) To deal with customer inquiries
- 187. In the memo, the word "volume" in paragraph 1, line 4, is closest in meaning to
 - (A) profit
 - (B) space
 - (C) sound
 - (D) amount
- 188. What is indicated about Performance Sports?
 - (A) Its business has improved.
 - (B) Its staff has been working harder.
 - (C) It has been receiving more customer complaints.
 - (D) It has introduced many new products.

- 189. Who will address Mr. Rockingham's request?
 - (A) Joe Dooley
 - (B) Jake Powell
 - (C) Arnie Baker
 - (D) Mary Goodman
- 190. When will Mr. Rockingham return from his business trip?
 - (A) August 3
 - (B) August 10
 - (C) August 11
 - (D) August 21

Questions 191-195 refer to the following e-mails and attachment.

	多为的专家的	
From:	Tom Anyati	
To:	Natasha Borzova; Rosana	Trujillo; Marcus Paulet
Date:	June 12, 7:54 A.M.	
Subject:	Office Space	Attachment: Properties

Hi all,

I thoroughly enjoyed our work luncheon¹ at Motano Grill last Monday. As a fellow² Silen Consultants employee, I am thrilled to be part of the team headed to Edmonton to open our first branch³ there. At the meeting, I sensed⁴ our shared eagerness⁵ to land⁶ our first clients and begin advising⁷ firms⁸ in Edmonton on how best to use information technology in achieving their goals.

I appreciated the thoughts shared about the kind of office space that would be ideal. I have searched morbushrealty.ca for suites⁹ that meet our basic criteria¹⁰ and budget and have come up with a short list of possibilities for everyone to look over. Please see the attached document and respond¹¹ with your comments.

Tom Anyati, Silen Consultants

2185 Rock Falls Boulevard

Open concept office/retail space in a well-developed suburban12 area of Edmonton with plenty of pedestrian traffic Building has high visibility along Rock Falls Boulevard for your company sign. Super energy-efficient heating system will save you hundreds in bills every winter. Monthly lease: \$1,000.

12440 Trimeck Way

First-floor office suite. Elegantly furnished. Covered on-site parking with security gates. Located at Landon Research Park, adjacent to a station on the city's main rail line, 20 minutes from downtown¹³. Marvin Park, whose trails¹⁴ are very popular with joggers, is nearby. User-friendly Zemtron phone system already installed for your use. Monthly lease: \$950.

5123 Office Park Drive

Free-standing, single-story building. Comes with designer furniture. Secure city parking across the street with a prearranged parking discount for renters. High-speed Internet access that can be customized to your requirements is provided. Located west of the city centre, in the 17th Street shopping district. Monthly lease: \$875.

9982 Croton Avenue

Fourth-floor office suite. Covered parking garage with security access controls. Located within Edmonton's central business district. Color copier/scanner/printer/fax on-site for your use. State-of-the-art videoconferencing studio and free high-speed wireless Internet. Monthly lease: \$1,000.

¹ work luncheon (N) buổi ăn trưa bàn công việc

² fellow (Adj) cùng chung

³ branch (N) chi nhánh

⁴ sense (V) nhận thấy

⁵ eagerness (N) sự háo hức

⁶ land (V) có được, giành được

⁷ advise on: tư vấn về

⁸ firm (N) công ty, hãng

⁹ suite (N) phòng cao cấp

¹⁰ meet the criteria: đáp ứng tiêu chí

¹¹ respond (V) phản hồi

¹² suburban (Adj) ngoại ô 13 downtown (N) khu trung tâm

¹⁴ trail (N) con đường

	Marcus Paulet
From:	Natasha Roma
Date:	Natasha Borzova; Tom Anyati; Rosana Trujillo
Subject:	Office Space
Dear all,	

Dear all,

Thank you, Tom, for narrowing down our search to these options. It sounds like last Monday's teamplanning meeting was very productive. I had hoped to be there, but my last-minute trip to Toronto couldn't be helped¹. Also, it looks like I am the last to comment on this e-mail discussion, so thank you for your

Rosana, I appreciate the desire to locate in a spacious executive-style office, but I really feel we shouldn't compromise² on the priority of being right in the heart of downtown. Is anyone familiar with Edmonton's public transit system? It would help to know if using it to commute would be a possibility.

I also agree with Tom's idea that we should have a presence at the technology fair in Edmonton. I will try to look into it next weekend when my wife and I go up to view some housing options. Also, I will be having lunch with an Edmonton executive who used to work for Silen Consultants, thanks to a connection made by Rosana. I will report any new insights learned.

Marcus Paulet, Silen Consultants

- 191. Who most likely is Mr. Anyati?
 - (A) A technology consultant
 - (B) A worker at Motano Grill
 - (C) A conference organizer
 - (D) A real estate agent
- 192. What is one property feature that is mentioned in the attachment?
 - (A) A shower room for employees
 - (B) A popular restaurant in the building
 - (C) Electricity bills paid for by the owner
 - (D) Location close to exercise trails
- What is suggested about Mr. Paulet? 193.
 - (A) He missed the gathering at Motano Grill.
 - (B) He is considering selling his car.
 - (C) He plans to attend a performance.
 - (D) He hopes to tour Edmonton by bus.

- 194. What is indicated about Ms. Trujillo?
 - (A) She just relocated to a new home.
 - (B) She will meet a former colleague.
 - (C) She sent an e-mail to her coworkers
 - (D) She used to live in Edmonton.
- 195. Which property does Mr. Paulet likely favor?
 - (A) 2185 Rock Falls Boulevard
 - (B) 12440 Trimeck Way
 - (C) 5123 Office Park Drive
 - (D) 9982 Croton Avenue

Questions 196-200 refer to the following memo, e-mail and article.

From: Ravinder Kapur, CEO, LTL To: LTL Factory Floor Employees

Subject: Update Date: 26 November

On Tuesday, 4 December, a reporter¹ from Asia Enterprise Monthly will be touring LTL to collect information for an article about our new textile-printing² machines. An official³ from our public relations department will be guiding our guest through the factory. The reporter has been granted permission to speak to employees. Please feel free to respond to questions that involve your day-to-day work. You should, however, refer all other inquiries to the official accompanying the reporter. We encourage you to review our media policy prior to the visit. You will be informed of any changes to the plans for this event.

Thank you for your cooperation

From:	Desmond Xueling <dxueling@aem.com.sg></dxueling@aem.com.sg>		
To:	Ravinder Kapur <rkapur@ltl.com.sg></rkapur@ltl.com.sg>		
Date:	27 November		
Subject:	Meeting - Meetin	Characterist Mr Anyat?	

Dear Mr. Kapur,

Due to a scheduling conflict⁴, I have to reschedule my tour of your facility. I could visit on one of the following days and times instead: Monday morning, 3 December; Wednesday afternoon, 5 December; or Thursday afternoon, 6 December.

Also, I have spoken to our staff photographer. Per your request, She will limit her photography to the offices of the members of the management team. Rest assured that we will protect your company is proprietary information.

Thank you again for your time.

Desmond Xueling, Asia Enterprise Monthly

New Equipment a Boon for LTL

By Desmond Xueling

7 January

Tucked into a busy industrial area in Singapore, the LTL manufacturing facility is small, gray, and unassuming. But the building's nondescript exterior masks an abundance of color and activity inside. Early on a sunny December morning, two enormous new textile-printing machines were already churning out the largest swaths of fabric ever processed by the factory.

"Each machine is well over three meters wide," said LTL's Felicity Tong, who accompanied us on a tour of the factory floor. "Our machine operators are still

learning to use the machines effectively, as you can see from this pile of rejected pieces," Ms. Tong remarked. "The machines are efficient, but mastering them is posing some challenges for our work crews."

The machines come with the potential for big profits. Company CEO Ravinder Kapur commented that the demand for his company's fabrics has grown in recent years. "These machines will allow us to print on vinyl and other materials that we had lacked the resources to work with," he said. "We're very pleased to be able to satisfy client demand."

- 196. What is the purpose of the memo?
 - (A) To publicize changes to the company's media policy
 - (B) To announce the purchase of new machinery
 - (C) To encourage staff members to read a newspaper article
 - (D) To provide guidelines for speaking to a journalist
- 197. In the memo, the word "refer" in paragraph 1 line 5, is closest in meaning
 - (A) check
 - (B) direct
 - (C) consider
 - (D) explain
- 198. When did Mr Xueling most likely visit the factory?
 - (A) On December 3
 - (B) On December 5
 - (C) On December 6
 - (D) On January 7

- 199. What is suggested about Ms. Tong?
 - (A) She joined LTL on November 26.
 - (B) She specializes in public relations.
 - (C) She had her picture taken with Mr. Kapur.
 - (D) She interviewed employees before the tour.
- 200. What does the article indicate about LTL?
 - (A) Its machine operators have completed a training program.
 - (B) Its new machines are more reliable than the old ones.
 - (C) It has been losing customers in recent years.
 - (D) It is using fabrics that it had not used previously.